

From: "Blair Taylor" <btaylor@memphistomorrow.org>
To: "William Gibbons (wgibbons)" <wgibbons@memphis.edu>
"Ben Adams" <badams@bakerdonelson.com>
Date: 2/15/2018 12:10:09 PM
Subject: RE: TRAC Meetings

What the heck? Who is Max and why is the animal shelter involved?

Blair Taylor
President
Memphis Tomorrow
22 North Front Street, Suite 670
Memphis, TN 38103
Office: 901.322.8080
btaylor@memphistomorrow.org

From: William Gibbons (wgibbons) [<mailto:wgibbons@memphis.edu>]
Sent: Thursday, February 15, 2018 9:59 AM
To: Ben Adams <badams@bakerdonelson.com>; Blair Taylor <btaylor@memphistomorrow.org>
Subject: Fw: TRAC Meetings

Looks like we may have avoided a crisis on evaluation of data-driven practices. Thank goodness.

Bill Gibbons

Executive Director
Public Safety Institute



The University of Memphis
317 Robison Hall
Memphis, TN 38152

[901.385-4232](tel:901.385-4232) | memphis.edu

From: Max Helms <maxhelmska@gmail.com>
Sent: Thursday, February 15, 2018 9:09 AM
To: William Gibbons (wgibbons)
Cc: Angela Madden (acrews1)
Subject: TRAC Meetings

Bill & Angie,

Chief Crowe had a confidentiality agreement ready for me to sign today. I will be at the entire TRAC Meeting now, and will provide an update after today's meeting on the necessity of me being at these meetings.

Max Helms
Public Safety Institute - Research Assistant

West Memphis Animal Shelter - Research Specialist

Private Contractor

maxhelmska@gmail.com

(423) 760-0773

rtt